

MH142

Course Overview:

Training departments carry a major responsibility in the organizations which focus on developing employees' knowledge and skills for current and future business needs. Being in charge of a training department requires an understanding of a number of concepts like management, strategy, policies, budget, evaluation and technology. The course covers such important topics and provides participants with the knowledge and tools to survive the ever growing demands placed on the training function.

Course Objective:

By the end of the course, participants will be able to:

- -Describe the key roles and responsibilities of training departments
- -Develop a training department mission statement with key result areas and key performance indicators
- -Establish a comprehensive training strategy which includes training policies, procedures, and training plans
- -List important steps for developing and administering training budgets
- -Identify methods for evaluating the training function
- -Conduct a cost benefit analysis for training activities
- -Prepare business requirements for a Learning Management System (LMS) and list the necessary system selection steps

Course Outline:

Managing A Training Department

- Defining management
- Key management functions
- $\circ\,$ Personal assessment and development plan
- Role of the training department in an organization Conducting a 'PEST' and 'SWOT' analysisDevising a training strategyTraining department mission statementIdentifying key result areasTraining department key performance indicators
- Marketing the training function within your organization
- Training and development roles
- Structure of a training department
- Mapping Training Policies, Procedures And Training Plans
 - $\circ\,$ Importance of training policies
 - $\circ\,$ A look at common training policies
 - Drafting training policies
 - $\circ\,$ Components of a training plan
 - Partnering with training providers
- Establishing A Training Budget
 - Whose responsibility is it
 - $\circ\,$ Budget types and techniques
 - $\circ\,$ Measurement, metrics and budget data
 - Eight steps to creating your budget
 - $\circ\,$ Tips for defending your budget

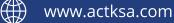
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Training Language: EN

Training Methodology:

- -Presentation & Slides
- -Audio Visual Aids
- -Interactive Discussion
- -Participatory Exercise
- -Action Learning
- -Class Activities
- -Case Studies
- -Workshops
- -Simulation



Training Management



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• Examples of training budgets Evaluating The Training Function

- Reasons for evaluating the training function
- $\circ\,$ Key performance indicators Deciding on indicatorsMonitoring and reporting
- $\circ\,$ Measuring employees' satisfaction of the training function Evaluation

methodsDeveloping the training function's satisfaction survey

- Evaluating transfer of behavior
- Conducting a cost/benefit analysis
- Reporting return on investment
- Presenting your findings

Selecting And Implementing ALMS

- $\circ\,$ Purpose and importance of LMS
- $\circ\,$ Existing types and technology
- Common features
- Business requirements
- $\circ\,$ Defining the selection process
- Examples and comparison of LMS

Who Should Attend:

This course targets existing or aspiring training managers. Specialists, team leaders, training managers and line managers who have a direct interest to pursuing a career as a training manager.

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